

## **Collaboration for Greater Impact**

Institute of Corporate Directors, Ontario Chapter - York Region Afternoon Session - Tuesday, November 22, 2016

The not-for-profit sector continues to face increased pressure to utilize various methods of collaboration in order to be sustainable, meet stakeholders' expectations and increase mission impact. There are various means of collaborating and this event will focus on merger and integration. Learn from the leadership experiences of the senior panel as they share their respective merger and integration stories with us. Learn how a nimble governance structure can support identifying common ground and eventually an impactful integration.

Panel members will provide you with insights on fulfilling your role as a director/board chair and the essential partnership with the senior leadership. Specifically, they will:

- explain how the external communication of the collaborative initiative differs from the internal communication of a legal merger and dissolution of one of the entities
- contrast and compare how nimble governance and a strong staff and board partnership facilitates the achievement of key milestones whereas a more complex governance structure present additional complexity
- expound on the legal considerations and the necessary due diligence with regards to continuance, risks and unresolved claims
- address the board renewal, approval process including the 'intention to explore integration', CEO & staff retention strategies and financial bequests
- discuss how to navigate the inevitable tensions and find common ground.

#### **MODERATOR**

**RAHUL BHARDWAJ, LL. B, ICD.D,** President and Chief Executive Officer of the Institute of Corporate Directors. Mr. Bhardwaj is on boards of Metrolinx, Rideau Hall Foundation and Community Foundations of Canada (Past Chair). He is a recipient of the Queen Elizabeth II Diamond Jubilee Medal for his city building roles.

## **PANELISTS**

MARK BLUMBERG, a charity lawyer with Blumberg Segal LLP, has worked for over 20 years on issues relating to non-profits, registered charities and philanthropy, and has written and lectured extensively on these topics. He is the editor of two blogs namely <a href="www.CanadianCharityLaw.ca">www.CanadianCharityLaw.ca</a> and <a href="www.GlobalPhilanthropy.ca">www.GlobalPhilanthropy.ca</a>™.

JOANNE DOYLE, BSc., MBA, Chief Operating & Strategy Officer of United Way Toronto & York Region. Prior to her role in the United Way, in her independent consulting practice, Ms. Doyle helped organizations in areas such as capacity building, strategic planning, governance, and operations. DONNA DUNCAN, BA, MA, President & CEO of The Hincks-Dellcrest Centre, a children's mental health treatment, research and teaching centre. She is responsible for development of the strategic plan, leading organizational and service transformation and exploring integration with the Sick Kids Hospital. Donna has served as an advisor to cabinet ministers, hospital and university presidents. IAN SMITH, BES (Hon), MBA, VP at StrategyCorp and President, NDSIK Management Consultants lan is Chair of the Board of Trustees of Hincks-Dellcrest Centre and member of Hincks-Dellcrest Foundation Board. Formerly, he was Partner and Regional Lead for the GTA and Southern Ontario Consulting Practice of MNP LLP, and a Partner at Oliver Wyman Delta.

After the session, please join us for cocktails, hors d'oeuvres and an opportunity to network with friends, colleagues and the panelists.

## DATE

Tuesday November 22<sup>nd</sup>, 2016

#### TIME

Registration: 3:00 p.m.

Discussion: 3:30 p.m. - 5:30 p.m. Networking: 5:30 p.m. - 6:30 p.m.

#### **LOCATION**

Thornhill Golf & Country Club 7994 Yonge Street Thornhill ON L4J 1W3

#### **COST**

Members: \$50.00 Non-Members: \$70.00

#### **REGISTRATION**

To register online, please visit www.icd.ca/Events/Upcoming-Events/Ontario-Chapter.aspx

For AODA accommodation needs, contact: kala@wordwrap.com

**CEU's** — This event is worth 2 continuing education credits

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